LEARNING TODAY LEADING TOMORROW

(A Company Limited by Guarantee)

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 AUGUST 2022

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REFERENCE AND ADMINISTRATIVE DETAILS OF THE ACADEMY, ITS DIRECTORS, TRUSTEES AND ADVISORS

Members T Legge

D Johnson

B Abrams
D Noble

S Howes

Board of Trustees D Johnson - Chair (resigned 8 July 2022)

T Legge - Chair (appointed 15 October 2021)

G Brown (appointed 26 March 2021) C Carter (resigned 8 July 2022)

L Marsden (appointed 7 February 2020) M Chishty (appointed 23 October 2020)

J Simpson-Vince (appointed 27 October 2019)

P Murphy (appointed 17 May 2021) S Lowe (appointed 18 February 2022) G Langley (appointed 18 February 2022)

Chief Executive and Accounting Officer

B Mullen

Chief Financial Officer

A Ford

Rugby Free Primary School Leadership Team

Headteacher R Butters
Deputy Headteacher N Samra
Assistant Headteacher C Colledge
Assistant Headteacher S Driscoll

Rugby Free Secondary School Leadership Team

Headteacher S Roberts
Deputy Headteacher K Grant
Deputy Headteacher I Green
Assistant Headteacher M Chadwick
Assistant Headteacher P Kerry

Principal & Registered Office from 1 June 2020

Rugby Free Secondary School

Anderson Ave

Rugby

Warwickshire CV23 5PE

Company Registration No

9027131

Independent Auditor

UHY Hacker Young (Birmingham) LLP

9-11 Vittoria Street

Birmingham B1 3ND

Bankers

Lloyds Banking Group

Citymark

150 Fountainbridge

Edinburgh EH3 9PE

The trustees present their report together with the financial statements and auditor's report of the charitable company for the year ended 31 August 2022.

Learning Today Leading Tomorrow aspires to be a sub-regional academy trust covering Warwickshire and surrounding areas. Rugby Free Primary School which opened in September 2015 now operates at full capacity (EYFS to Year 6) with 424 (2021:420) pupils. Rugby Free Secondary School which opened in September 2016 now educates 977 (2021: 886) children across years 7 to 13. At full capacity, Rugby Free Secondary School will cater for over 1,200 children from across Rugby and beyond.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Constitution

The Academy Trust is a company limited by guarantee with no share capital (registration no: 09027131) and is an exempt charity. The charitable company's memorandum and articles of association are the primary governing documents of the Academy Trust. The trustees for Learning Today Leading Tomorrow are also the directors of the charitable company for the purposes of company law. The charitable company is known as Learning Today Leading Tomorrow.

Details of the trustees who served during the year except as noted are included in the Reference and Administrative details on page 3.

Members' Liability

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10, for the debts and liabilities contracted before he/she ceases to be a member.

Trustees' Indemnities

Learning Today Leading Tomorrow has in place directors and trustees liability insurance indemnity cover under the DfE's Risk Protection Arrangement.

Method of Recruitment and Appointment or Election of Directors and Trustees

There are clearly defined and approved procedures for the selection and appointment of trustees which are outlined in the Company's Standing Orders. These include application, short listing and interviewing procedures. Consideration is given to the skills of directors and trustees which would enhance the effectiveness of the Trust.

Policies and Procedures Adopted for the Induction and Training of Trustees

During the year under review the trustees held seven full Board meetings. The training and induction provided for new trustees depends on their existing experience. Where necessary, induction will provide training on charity and educational, legal, and financial matters. All new trustees meet with the Chair of Trustees and Chief Executive Officer and are given a tour of the academies and the chance to meet with staff and students. All trustees are provided with copies of policies, procedures, minutes, accounts, budgets, plans and other documents via our online governance online platform. This ensures they are equipped to discharge their duties as trustees.

Organisational Structure

The Academy Trust Board is responsible for the overall strategic direction of the trust and for fulfilling statutory duties. The board is responsible for setting general policy, adopting and monitoring the financial plan and budget, monitoring capital expenditure, agreeing legal contracts and for making senior staff appointments.

The Chief Executive Officer is the Accounting Officer and is responsible for the authorisation of spending within agreed budgets.

Arrangements for setting pay and remuneration of key management personnel

A consistent performance management process and policy is in place across the trust. This cyclical process involves the setting of targets, a mid-year review and a final review. This final review and performance against the targets set are then considered before making a determination of remuneration.

Arrangements for setting pay and remuneration of key management personnel

The key management team for Learning Today Leading Tomorrow during this financial year was the CEO, the Headteacher of Rugby Free Primary School, the Headteacher of Rugby Free Secondary School and the Trust CFO (0.8FTE).

For key management personnel, the performance management process is carried out by the Chair and Vice Chair of the Trust for the CEO; the CEO and the Chair or Vice-Chair of the Trust for the Headteachers; and the CEO and the Chair of the Audit Committee for the CFO. In making a determination on a pay award, performance against targets are the determining factor and the eventual award is at the discretion of the Trust board.

Trade union facility time

The academy had no Trade union officials during 2021/2022.

Connected Organisations Including Related Party Relationships

There are no transactions for organisations connected with Learning Today Leading Tomorrow.

OBJECTIVES AND ACTIVITIES

Objectives and Aims

The principal object and activity of the charitable company is "to advance for the public benefit education in the United Kingdom, by establishing, maintaining, carrying on, managing and developing schools offering a broad and balanced curriculum."

The main objectives of the trust during the year ended 31 August 2022 are summarised below:

- to ensure that every child enjoys the same high-quality education in terms of resourcing, teaching and care:
- to raise the standard of educational achievement of all pupils;
- to improve the effectiveness of the academies by keeping the curriculum and organisational structure under continual review;
- to provide value for money for the funds expended;
- to comply with all appropriate statutory and curriculum requirements;
- to maintain close links with the local community; and
- to conduct the trust's business in accordance with the highest standards of integrity, probity and openness

In spring 2020, due to the global COVID-19 pandemic, the Trust had to consider the challenges presented by a national lock down and the establishment of far-reaching remote learning practices across the Trust for children and young people from Reception to Year 11. It was important to trustees that the approach to risk management and educational/business continuity did not compromise the above objectives wherever that was possible and within the rules that governed educational delivery as determined by the Department for Education.

Principal Activities

The Academy Trust's object in its Articles of Association is to advance for the public benefit in the United Kingdom by establishing, maintaining, carrying on, managing and developing a school offering a broad and balanced curriculum, which includes provision for technical education. Under the Funding Agreement with the Department for Education, the curriculum is further defined to include an emphasis on maximising educational opportunities and improve outcomes for children of all aptitudes, abilities and backgrounds.

Objectives, Strategies and Activities

Rugby Free Primary School was set up to meet the need both for additional school places in the Rugby area but also to give local parents a choice in what their children are taught during the important primary school years. The school opened in the north of the town to serve existing residents and those moving into one of the many new housing developments in the area. It opened with two reception classes of up to 30 children each. It has grown to full capacity of 420 (2021: 420) by adding two reception classes each year.

Objectives. Strategies and Activities

Rugby Free Secondary School opened in Rokeby, in the south of the town but draws students from across Rugby and surrounding areas. It opened with 146 Year 7 pupils and is growing by an additional 180 Year 7 places every year and will cater for over 1,200 pupils when at full capacity. Rugby Free Primary School and Rugby Free Secondary School aim to maximise educational opportunities and improve outcomes for children of all aptitudes, abilities and backgrounds, to enable every child to achieve success.

To fulfil their vision and mission, Learning Today Leading Tomorrow Trust and schools have a relentless focus on high achievement, supported by robust organisational structures and governance.

We aim to give children and young people in our care the knowledge, skills and experiences to expand their minds and world view to enable them to develop a naturally inquisitive approach to learning and life, fit for an ever-changing world.

Ultimately, we educate and support all children attending our schools to grow into capable and contributing citizens who have developed the personal attributes and characteristics that will enable them to become considerate, self-reliant and confident young people who are ready for the next stage of their lives.

Neither school was inspected during 2021-22 and both schools continue to build on the good Ofsted judgements from May 2018 (RFPS) and July 2022 (RFSS). Both schools aim to be Ofsted Outstanding and the Trust supports them by recruiting and retaining the best staff and ensuring the wellbeing of each child in the school. The Trust is in a good position to consider its next steps in terms of growth, sustainable development and influence.

The Rugby Free Primary School building is designed to provide a physically stimulating environment to achieve our educational objectives and was available for occupation for the opening in September 2015. Rugby Free Secondary School moved into a purposed built state of the art building in February 2020 and plans were approved in Summer 2022 to open a Specialist Resource Provision for children with communication and interaction needs.

Recruitment of pupils is a key task and focuses on open days and evenings advertising, PR, and by working through the networks available to us from the Local Authorities. RFPS recruited to its full PAN for September 2020 and is now operating at full PAN (420 pupils) across all year groups. RFSS opened its first sixth form in September 2021 and now has 977 (2021: 886) students across all Years 7 to 13 for the

Equal Opportunities Policy

The Trustees recognise that equal opportunities should be an integral part of good practice within the workplace. The Trust aims to establish equal opportunity in all areas of its activities including creating a working environment in which the contribution and needs of all people are fully valued.

Disabled Persons

Lifts, ramps and disabled toilets are installed and door widths are adequate to enable wheelchair access to all the main areas of the academy. The policy of the trust is to support recruitment and retention of pupils and employees with disabilities. The trust does this by adapting the physical environment, by making support resources available and through training and career development.

Public Benefit

The trustees have complied with the duty in Section 17 of the Charities Act 2011, to have due regard to public benefit guidance published by the Charity Commission in exercising their powers or duties. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set. Learning Today Leading Tomorrow will provide a fully comprehensive education to all pupils in its care. It will comply with all statutory guidance and seeks to support its wider educational objectives via a strong community role.

STRATEGIC REPORT

Achievements and Performance

The COVID-19 pandemic continued to impact on the operations of the Trust although considerably less so than during the previous year and both schools have been exemplars of good practice in their provision of remote learning and pastoral care when there have been high levels of COVID-19 within the school community and local population. Parental satisfaction levels remain high across the Trust. Staff morale and wellbeing as measured by regular trustee surveys has also remained high throughout the year.

Trustees continued to work closely with the Executive Team throughout 2021/2022 to ensure that financial planning for 2022/2023 would lead to further safeguarding of the Trust's financial position as the pandemic persists.

Schools' performance

Quality of Education:

Pupils at RFPS have a very positive view of their learning with 98% of pupils enjoying learning, and 100% of think that their teachers encourage them to do their very best. In Key Stage 1 and lower Key Stage 2, pupils are taught in class groups of 20s in the morning and moving to a house group system of 30s in the afternoon. This allows for extra attention and support for pupils in core subjects with lower teacher:pupil ratios. This also reduces the need for supply staff, supports in house cover needs and supports pupils, particularly vulnerable pupils and pupils with SEND, with teacher led interventions.

RFPS have had a strong focus/drive on redesigning their curriculum over the past year. We have come away from a topic based approach Their wider curriculum is now robust, skills and knowledge driven and sequential. A two-day School Development Review from the Trust School Improvement partner (who also works as an Ofsted inspector) reported that the "curriculum is now in a very strong place with a clever and effective curriculum design enabling children to have interconnected learning, building on previous skills and knowledge".

In almost all statutory assessments, RFPS pupils achieved at or above national and local averages, with particular strengths being in Reading (88% Expected and 40% Greater Depth) and Maths (85% Expected and 35% Greater Depth) at KS2 and 90% pass rate in year 1 Phonics screening.

Gaps in learning from Covid19 disruption are reducing with pupils receiving high quality and securely good teaching across the school supported by research based interventions such as NELI, Family Fisher Trust reading etc for disadvantaged pupils or pupils behind age related expectations. 56% of disadvantaged pupils achieved age related expectations across Maths, Reading and Writing compared to approximately 40% nationally/locally.

Despite securing Good in our 2021 inspection, the quality of education has continued to be an area of focus due to the changing landscape of education. As last year was the first year of Sixth Form at RFSS an external review was completed by an Ofsted Inspector and School Improvement Advisor who confirmed that there the sixth form has got off to a strong start. The Senior Leadership Team have a detailed understanding of how to further develop the sixth form and the internal monitoring shows that has an accurate view about the strengths and areas for development. As a result, the Sixth Form receives the same good level of scrutiny and strategic leadership as the main school. Sixth Form entry requirements are appropriate, dependent on which pathway a student wishes to follow. Leaders have made sure that staff are well trained and have the subject knowledge to teach level 3 courses.

The Trust has invested in wide ranging interventions to support children throughout the year including benefited from the National Tutoring Programme. At RFSS Leaders opted for the School Led intervention and planned a programme of intervention both after school and during the holidays.

At secondary, 75% of the students participating were either Pupil Premium, SEND and/or Hard to Reach students. This year was our first year of Examination Results for Year 11. Unvalidated results show a progress 8 score that is in line with the national average. Many of our GCSE graduates have now become our second cohort of Sixth Formers at RFSS with 97 joining Year 12.

In line with recent research published by the EEF, disadvantaged students have been more affected by lock down than non-disadvantaged students. The COVID catch up and Pupil Premium has been used to address the main barriers to learning as identified by the Education Endowment Foundation. Conversely, EAL and students with an EHCP students performed particularly well.

In order to support our Year 6 students to make a smooth transition to RFSS, a summer school for Year 6 students in the local community was organised for August 2022. 95 students attended and 95% of students and their families believed it made a significant difference to their transition to secondary school.

Students destinations

Despite the pandemic, intensive CEIAG programme was in place for students in Year 10 and 11. The programme provided students with support around careers, post 16 options which included a Sixth Form taster day and proactive interviews with employers.

Students who were identified as at risk of being NEET were also placed on a bespoke coaching programme with the charity 'Progress'. The identified students were allocated a Progress Coach – an experienced youth worker with an employment focus - who will help develop an action plan tailored to the individual needs.

Progress Coaches helped students to set goals and targets, motivate and challenge students to achieve their full potential. The destination data for students leaving Year 11 included school sixth form (39%), apprenticeships (7%) and FE college (34%).

Leadership and Management

Over the last 12 months, Learning Today, Leading Tomorrow Trust has developed a new approach to professional development across our two schools. Our approach to staff development is based on the belief that people are our most precious resource. This is demonstrated in how we support, develop and retain the best staff, to achieve our moral purpose of unlocking students' academic and personal potential across our family of schools.

Our approach to Professional Development is based on the continual process of improvement and learning, one that is built on a Trust wider commitment to fostering and developing a culture of continuous learning for all our workforce.

As a Trust, we introduced more bespoke professional development pathways for staff and 100% of staff believe PD to be an integral part of school improvement at both schools, whilst 85% of staff feel that the PD allows them to become better practitioners and develop their career aspirations. The implementation of the Great Teaching Toolkit has enabled staff to reflect on their practice. Instructional coaching has also been used as a mechanism for learning and development. There are currently 17 staff completing a variety of NPQ Qualifications.

Based on areas identified in teachers' Self Evaluation Audit of their teaching using the Great Teaching Toolkit, has enabled us to support teachers in improving their own teaching through specific, research based professional development.

The Trust also uses a Coaching Triad model, using both the Great Teaching Toolkit and Walkthrus as a vehicle for self and group study. This has had a positive impact on these areas of teaching and student outcomes. Feedback from the Trust's School Improvement Partner reports that "the professional development strategy is varied and bespoke to individual teachers. Staff are increasingly taking responsibility for their own learning and development"

There have been high levels of collaborative working between RFPS and RFSS, with other local schools, Rugby Primary consortia, Gateway Alliance, Warwickshire University and the local Lawrence Sheriff Teaching Schools Hub has had an increasing focus and ensure that we share great practice.

Staff's well-being and workload is a priority to leaders. When changes are brought in, they are done sensitively and with careful consideration to workload implications. 97% of staff in a recent survey said that "Leaders take in to account workload when implementing new initiatives" and that "Leaders are considerate of my well-being".

Personal Development

It is evident that personal development has a high profile in our schools. Prioritising the development and delivery of a personalised curriculum that prepares young people in our care for the next stage of their education and life is a key part of delivering our Trust mission.

This has led to the development and implementation of a flexible 'Set for Life' curriculum that ensures students gain the skills they need to succeed in modern Britain including key elements relating to independent living, health and wellbeing, community and employability. Areas of strength in our work are related to sexuality, gender and disability and there has been an increase in the number of children who have English as an additional language attending the school which provides a unique opportunity to further celebrate our cultural and religious beliefs. There has been an increase in the number of cultural celebrations including Black History Month and a Cultural Celebration Day to celebrate our differences. Cases of bullying are very rare and when they do occur, significant restorative work with both parties is undertaken.

The student led Equality and Diversity Group at RFSS have raised awareness of minority groups in the school and influenced policy and practice. Ofsted reported that children in the school have the "confidence to be themselves" and that the school celebrates uniqueness. The launch of a House System is an exciting area of development at RFSS to provide students with a variety of Leadership opportunities and provide students with opportunities to work with students of different ages.

RFPS has a very strong personal development offer for all pupils. Assemblies drive the Set for Life curriculum and are planned specifically to cover all aspects of SMSC development as well as Fundamental British Values and a wider Safeguarding curriculum. However, personal development is also woven through the teaching of all subjects e.g. e-safety through PSHE and Computing curriculums and ecological issues and sustainability through Science, Geography and English, for example.

Pupils receive a very rich wider curriculum and enrichment offer at RFPS. All wider curriculum activities are planned carefully, ensuring thorough coverage and tailored experiences e.g In Year 4, 5 and 6 – pupils all experience x 2 residentials and x1 full day trip in London, Norfolk Coast and the Peak District, ensuring that they experience three different landscape. In addition to this, RFPS offers additional learning activities to all children, such as, all pupils in KS2 learning a musical instrument.

Both schools offer a rich after school club enrichment offer, offering over a wide range of different clubs each weeks such as Choir, Spanish, Computing, Football, Tennis, Painting. Approximately 60% of our pupils attend at least one of these per week.

Relationships for Learning

Our Trust values are firmly embedded into all aspects of Trust and school life, within our curriculum, assemblies and behaviour and relationships. Ofsted highlighted that the relationships are strong within RFSS and students are at the centre of practice "Classrooms and social times had a pupil-centred nature throughout" and "The school culture is open, trusting and kind. Staff and students are united." This is evidenced through the proportion of positive behaviour points awarded (95% of all points) showing high levels of student engagement. A restorative approach is used alongside sanctions with suspensions being used as a last resort. One student was permanently excluded during the year at RFSS.

Attendance is strong at 95% and although is lower than previous years, is higher than the national average. Sept – Nov 2022 attendance is at 97.4%, hopefully showing that Covid related absences are no longer having such an impact on attendance.

At RFPS, children's behaviour is very good and there has been a decline in fixed term suspensions. 98% of primary children feel safe at school, report they have an adult they feel they can talk to and are helped to look after their physical and mental health. 100% of pupils say they are encouraged respect each others' differences. Cases of bullying are rare and when they do occur, significant restorative work with both parties is undertaken, consequences are put in place and actions are always followed up.

Community and Parental Engagement

The Trust has worked hard to remain engaged with its parent body and the local community throughout the pandemic. Plans for more active engagement and community use of facilities will be prioritised when all the restrictions are lifted.

Parental voice through Trust parent/carer surveys tells us that parents and carers hold our schools and staff in high regard and both have a very good reputation in the local community, with waiting lists in every year group at primary stage and an effective Parents and Careers Advisory Board (PCAB) at RFSS. The PCAB has made a significant contribution to the development plan over the year. Staff teams have worked closely with families who have had a challenging year and arranged food hampers to support struggling families and Christmas hampers for our most vulnerable students. From 2022/2023, the PCAB model will be adopted by RFPS.

Feedback from parents highlighted parent and carers would like more information about how they can support their child's learning. AT RFSS we have therefore introduced Parent Information Evening which includes sharing research and strategies with parents and carers about how to support their child's learning.

Collaborative working between the schools and with other local schools and Rugby based consortia and the local Teaching Schools Hub has had an increasing focus and will continue to be a priority as the Trust grows in the future. RFSS is working closely with a variety of teacher schools and teacher training providers and has successfully supported 5 trainees in 21/22 in Science, English, Art, History and Mathematics.

Parent voice is very positive at both school and in June 2022. 90%+ of parents feel that RFPS has high expectations, children enjoy school, makes good progress, staff are approachable and communication is very strong. The highest % of strongly agree or agree to statements at 97%+ are "The curriculum is relevant and interesting to my child", "Leaders are visible and approachable", My child is safe at school" and "I think RFPS provides lots of additional opportunities for my child".

Safeguarding

Safeguarding our children and young people has never been so important and the ongoing impact of the pandemic continues to raise safeguarding challenges that trustees take very seriously including specific work undertaken across the Trust to understand and respond to the risks of child-on-child abuse.

Safeguarding is very effective at both schools, pupils feel safe and parents believe their children are safe at school. 100% of staff think that pupils are safe at school and that safeguarding is a main priority at school. Over 90% of staff members recorded at least one safeguarding concern this year, showing that a culture of vigilance is pervasive across the school.

Key Financial Performance Indicators

The academy trust established a financial budget at the start of the year and the Board to monitor performance against budget during the period. Further financial and non-financial indicators will be introduced as the trust develops. The trustees consider that the following are key performance indicators for the academy trust moving forward:

| | 2022 | 2021 |
|---|---------|---------|
| Pupil numbers | 1,401 | 1,306 |
| Staff Numbers (Average Headcount) | 161 | 123 |
| Staff Costs (Including on-costs) as a % of total revenue income | 76% | 74% |
| Total revenue expenditure per pupil | £5,746 | £5,077 |
| Average salary (excluding on-costs) | £29,217 | £33,309 |

Going Concern

After making appropriate enquiries, the board of trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

FINANCIAL REVIEW

Overview

The principal source of funding for the academy trust is the General Annual Grant for both schools. Both schools had Project Development Grants during the pre-opening stages. Most of the academy's income is obtained from the ESFA in the form of recurrent grants, the use of which is restricted to particular purposes. The grants received from the ESFA during the year ended 31 August 2022 and the associated expenditure are shown as restricted funds in the statement of financial activities.

The academy also receives grants for fixed assets from the ESFA. In accordance with the Charities Statement of Recommended Practice 'Accounting and Reporting by Charities' (SORP 2019), such grants are shown in the Statement of Financial Activities as restricted income in the fixed asset fund. The restricted fixed asset fund balance is reduced by annual depreciation charges over the expected useful life of the assets concerned.

During the year ended 31 August 2022, total expenditure was £9,489,000 (2021: £7,978,000). After adjusting for the FRS102 pension charge, capital grant income and depreciation there is an operational surplus for the year of £235,000 (2021: surplus £582,000).

At 31 August 2022 the net book value of fixed assets was £32,006,000 (2021: £32,696,000) and movements in tangible fixed assets are shown in note 13 to the financial statements. This includes the valuation of the land and buildings. The assets are used exclusively for providing education and the associated support services to the pupils of the academy.

The academy was admitted to the Local Government Pension Scheme (LGPS) on a fully funded basis as at 1 September 2017, with there being no past service liabilities or assets. The deficit in the scheme at 31 August 2022 was £228,000 (2022: £1,382,000).

It should be noted that the balance sheet, income and expenditure, and statement of recognised gains and losses figures will be volatile over time. This is generally because the FRS102 liabilities are largely linked to corporate bond yields whereas the scheme invests a large part of its assets in equities.

Financial and Risk Management Objectives and Policies

The trust's financial and risk management objectives are documented in its:

- Official budgets;
- Accounting Policy:
- Financial Regulations Manual;
- Scheme of Delegation;

These documents are available on request, and particular items which warrant specific disclosure are noted within this annual report.

Reserves Policy

The trustees review the reserve levels of the academy annually. This review encompasses the nature of income and expenditure streams, the need to match income with commitments and the nature of reserves. The trustees have determined that the appropriate level of reserves should be equivalent to one month of expenditure, approximately £886,000 (2021: £630,000). The reason for this is to provide sufficient working capital to cover delays between spending and receipt of grants and to provide a cushion to deal with unexpected emergencies such as urgent maintenance.

There are reserves in surplus of £77,000 after deducting 4 weeks working capital requirements (2021: £98,000 surplus).

Financial Position

The academy held fund balances at 31 August 2022 of £32,763,000 (2021: £32,108,000) comprising £32,028,000 (2021: £32,762,000) of restricted fixed asset funds, £698,000 (2021: £564,000) of restricted general funds, £228,000 deficit (2021: £1,382,000 deficit) of restricted pension funds and £265,000 (2021: £164,000) of unrestricted funds.

Investment Policy

All investments are made in accordance with the policy of the trust. The trust's policies on investments are one of minimum risk with all investments being held with the trust's bankers or other banking institutions regulated by the Financial Conduct Authority. The trust will nevertheless seek to maximise interest receipts within this arrangement. This policy will be reviewed in the year ending 31 August 2023. Investments are made with regard to Charity Commission guidance in relation to investments.

PRINCIPAL RISKS AND UNCERTAINTIES

The Board has considered the risks faced by the trust throughout its normal operational business. It has sought to address the risks faced by the trust by establishing appropriate governance and management arrangements, including the appointment of senior staff and other managers, and establishing robust operational policies. The Board considers that these arrangements have been effective throughout the period being reported.

The Board has built on this success by establishing a formal risk register and management policy, which is overseen by the Audit and Risk Committee. Having conducted a detailed analysis of the reputational, financial and operational risks, this process now formally documents the managerial action that is taking place and has enabled risk management to be more systematic. The level of risk at Trust level is informed by analysis of the relevant finance, progress and achievement data and a measure of compliance with governance, operational and finance procedures within the schools.

At the time of reporting, the trust's identified key risks are:

- the ability to deliver a broad and balanced curriculum (often using hybrid means) whilst the global pandemic continues to impact
- the risk of progress and attainment in subject area or at Key Stages being below expectations particularly due to loss of learning over the past 20 months and particularly for disadvantaged children;
- the risks associated with attracting new staff of the right calibre at all levels in the organisation;
- the capacity to grow as an Academy Trust;
- loss of personal and sensitive information and compliance with GDPR.

Mitigating action, both current and planned, has been identified to address these risks. This is also true of all other risks that have been formally identified which have a lower level of impact and/or likelihood.

Risk Management

The trustees have assessed the major risks to which the academy is exposed, in particular those relating to the teaching, provision of facilities and other operational areas of the academy, and its finances. The trustees have implemented a number of systems to assess risks that the school faces. They have introduced operational procedures and internal financial controls in order to minimise risk. Where significant financial risk still remains, they have ensured they have adequate insurance cover.

Plans for Future Periods

Learning Today Leading Tomorrow has two schools, catering for primary and secondary children from across Rugby and further afield. The primary focus for the coming year will be to build solid foundations for Rugby Free Secondary School to achieve positive reports following Ofsted monitoring visits and to achieve a Good inspection judgement at the earliest possible opportunity. An Estates and Facilities manager is being recruited by the Trust for January 2020 to oversee the move into the new RFSS building and develop the estates of the Trust moving forward.

Fundraising

Under the provisions of the Charities (Protection and Social Investment) Act 2016 the academy trust approach to fundraising practices is as follows:

- Each school works with a parent-led body 'Friends of RFPS' and 'Friends of RFSS' to raise funds for use within the schools. All events are approved by the Headteacher.
- Both schools organise fundraising activities for the students to raise funds for other charities or recognised national charity events.
- RFPS operates a School Fund that accounts for all monies raised through school events and the Friends of RFPS group.

Fundraising (cont'd)

- Friends of RFSS organise events and donate monies raised to the school.
- All staff or volunteers carrying out fundraising activities are expected to act with fairness, honesty, integrity and openness.
- All funds collected on behalf of a school must be given to the School Business manager to be accurately recorded, accounted for and banked in accordance with the recognition of income finance
- If funds are raised by students for another charity, a cheque or online payment will be issued to the intended beneficiary in accordance with the finance procedures.
- We do not work with professional fundraisers.
- Our fundraising conforms to the following recognised standards:
 - No undue pressure is placed on students or staff to donate to a particular charity/charities.
 - No undue pressure is placed on students to apply undue pressure on their family members to donate through a school event for the schools' benefit or a particular charity/charities.
 - Staff must not use their influence over students of the Trust to persuade them to take part in Trust fundraising or external Fundraising.
 - Students are never asked to take part in door to door or street collections.
- The academy trust monitors fundraising carried out on its behalf by agreeing activities, scope, marketing and expected outcomes in advance of the fundraising activity.
- The academy trust has a Trust Complaints procedure which can be used by any internal or external stakeholder who wishes to raise a concern or a complaint relating to fundraising.
- The Academy Trust protects the public, including vulnerable people, from unreasonably intrusive or
 persistent fundraising approaches, and undue pressure to donate by ensuring the headteachers
 monitor the activities organised within schools and on their behalf. The Trust does not target people
 who are not already involved in the school community.

Auditors

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company's auditor is unaware;
- the trustees have taken all steps that they ought to have taken to make themselves aware of any
 relevant audit information and to establish that the auditor is aware of that information.

The auditors, UHY Hacker Young (Birmingham) LLP, are willing to continue in office and a resolution to appoint them will be proposed at the annual general meeting.

The Trustees' Report incorporating a Strategic Report was approved by the Board of Trustees as the company Directors on 7 December 2022 and signed on their behalf by:

Chair of Trustees

7 December 2022

GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2022

Scope of Responsibility

As trustees, we acknowledge we have overall responsibility for ensuring that Learning Today Leading Tomorrow has an effective and appropriate system of control, financial and otherwise. However such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

As trustees, we have reviewed and taken account of the guidance in DfE's Governance Handbook and competency framework for governance.

The Board of Trustees has delegated the day-to-day responsibility to the Chief Executive Officer, as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the funding agreement between Learning Today Leading Tomorrow and the Secretary of State for Education. The Chief Executive Officer is also responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the trustees' report and in the Statement of Trustees' Responsibilities. The Board of Trustees has formally met 6 times during the year. Attendance during the year at meetings of the board of trustees was as follows:

| Trustees | Meetings attended | Out of a possible |
|------------------------------------|-------------------|-------------------|
| D Johnson (Chair to December 2021) | 2 | 2 |
| T Legge (Chair from December 2021) | 5 | 6 |
| J Simpson - Vince | 5 | 6 |
| G Brown | 4 | 6 |
| F Chishty | 4 | 6 |
| K Carter (resigned) | = | 6 |
| P Murphy | 3 | 6 |
| L Marsden | 4 | 6 |
| S Lowe | 4 | 4 |
| NAME MISSING | | |
| G Langley | | |

The Audit and Risk Committee of the Board of Trustees has formally met seven times during the year. Attendance during the year at meetings of the Audit Committee was as follows:

| Trustees | Meetings attended | Out of a possible |
|-------------------|-------------------|-------------------|
| G Brown (Chair) | 7 | 7 |
| T Legge | 7 | 7 |
| J Simpson - Vince | 7 | 7 |
| G Langley | 3 | 7 |

Conflicts of Interest

All trustees have to complete the register of business interests annually and are asked at each meeting to declare any changes. This information allows the Academy Trust to see where any potential conflicts of interest might occur and act accordingly. Academy Trusts must describe the processes they have in place to manage conflicts of interest, including (but not limited to) maintaining an up-to-date and complete register of interests, and how the information on this register is used in the day-to-day management and governance of the academy trust.

GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2022

Governance Reviews

The Academy trust reviews its governance arrangements on an annual basis. During this period, the Trust continued to employ a CEO, CFO, Compliance Officer and HR Advisor and recruited a Trust Business Manager. Trustees undertook a governance self-evaluation in May 2022 utilising the Assurance Framework for Trust governance published by the Confederation of School Trusts. Locally the Sustainable Improvement Board (SIB) and separate Parent/carer Advisory Board (PCAB) continued to operate throughout the period at Rugby Free Secondary School. The SIB's priority was to drive improvements and was replaced by an Education Excellence Committee following the very positive Section 5 Ofsted inspection in July 2022. The PCAB focuses on policies that impact on day-to-day delivery and communication between the school and parent body.

In the early months of the pandemic, trustees had operated a proportional approach to governance. However, local governance meetings were fully reinstated from September 2020. Meetings continue to be held remotely but trustees and governors have been able to visit schools taking the required precautions. The Trust Board has continued to sign off all COVID risk assessments.

Review of Value for Money

As accounting officer, the CEO has responsibility for ensuring that the academy trust delivers good value in the use of public resources. The accounting officer understands that value for money refers to the educational and wider societal outcomes achieved in return for the taxpayer resources received.

The accounting officer considers how the trust's use of its resources has provided good value for money during each academic year, and reports to the board of trustees where value for money can be improved, including the use of benchmarking data where appropriate. The academy trust has delivered improved value for money during the year by:

- Using Crescent Purchasing Limited to procure a trust wide contract for the cleaning provision across the two schools.
- Using the Espo Procurement Framework to procure a trust wide contract for the catering provision across the two schools.
- Continue to consolidate contracts across both sites wherever possible, currently in the process of consolidating Qube (legionella testing).
- Procured a new MIS system across the two schools through a tender process. Although initially the awarded supplier was not the cheapest, there are significant benefits for transferring the contract to them.
- Continue to utilise 'back office' staff from both schools interchangeably across the Trust to cover gaps in knowledge and skills and reduce the need to bring in expensive, temporary staff. e.g. premises team, IT and finance team.

The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an ongoing process designed to identify and prioritise the risks to the achievement of Academy Trust policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in Learning Today Leading Tomorrow for the year ended 31 August 2022 and up to the date of approval of the annual report and financial statements.

Capacity to Handle Risk

The Board of Trustees has reviewed the key risks to which the Academy Trust is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal ongoing process for identifying, evaluating and managing the Academy Trust's significant risks that has been in place for the year ending 31 August 2022 and up to the date of approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

GOVERNANCE STATEMENT FOR THE YEAR ENDED 31 AUGUST 2022

The Risk and Control Framework

Learning Today Leading Tomorrow system of internal financial control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Audit and Risk Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- clear delegation of authority and segregation of duties;
- identification and management of risks.

The Board of Trustees has considered the need for a specific internal audit function and decided to appoint Tiaa to provide an internal audit programme of work. The internal auditor's role includes giving advice on financial matters and performing a range of checks on the academy trust's financial systems. In particular the checks carried out in the current period included testing:

- procurement
- accounts payable

During the period the internal auditor by sample testing and review of documentary information, identified that adequate controls are in place and operating as intended. The audit noted some areas requiring improvement in order to enhance the control environment, as follows:

- A contracts register be developed centrally for the schools
- Supplier analysis reviews be undertaken quarterly or six monthly

On an annual basis, Tiaa reports to the board of trustees, through the audit and risk committee on the operation of the systems of control and on the discharge of the board of trustees' financial responsibilities and annually prepares an annual summary report to the committee outlining the areas reviewed, key findings, recommendations and conclusions to help the committee consider actions and assess year on year progress.

Review of Effectiveness

As Accounting Officer, the CEO has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:

- the work of the internal auditor;
- the work of the external auditor;
- the financial management and governance self assessment process;
- the work of the executive managers within the academy trust who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Audit and Risk Committee and a plan to address weaknesses and ensure continuous improvement of the system is in place.

Approved by order of the members of the Board of Trustees on 7 December 2022 and signed on its behalf by:

T Legge

Chair of Trustees

B Mullen

Accounting Officer

STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE FOR THE YEAR ENDED 31 AUGUST 2022

As accounting officer of Learning Today Leading Tomorrow I have considered my responsibility to notify the Academy Trust Board of trustees and the Education and Skills Funding Agency of material irregularity, impropriety and non-compliance with ESFA terms and conditions of funding, under the funding agreement in place between the academy trust and the Secretary of State. As part of my consideration I have had due regard to the requirements of the Academy Trust Handbook 2022.

I confirm that I and the academy trust board of trustees are able to identify any material irregular or improper use of funds by the academy trust, or material non-compliance with the terms and conditions of funding under the academy trust's funding agreement and the Academy Trust Handbook 2022.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the board of trustees and the ESFA.

B Mullen

Chief Executive and Accounting Officer

7 December 2022

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 AUGUST 2022

The trustees (who act as governors of Learning Today Leading Tomorrow and are also the directors of the charitable company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with the Annual Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards FRS102 have been followed, subject to any
 material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Academy will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for ensuring that in its conduct and operation the charitable company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the ESFA/DfE have been applied for the purposes intended.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by order of the members of the board of trustees on 7 December 2022 and signed on its behalf by:

T Legge

Chair of Trustees

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LEARNING TODAY, LEADING TOMORROW FOR THE YEAR ENDED 31 AUGUST 2022

Opinion

We have audited the financial statements of Learning Today, Leading Tomorrow (the charitable company) for the year ended 31 August 2022 which comprise Statement of Financial Activities, the Balance Sheet and the Statement of Cash Flows and notes to the financial statement, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2021 to 2022 issued by the Education and Skills Funding Agency.

In our opinion the financial statements:

- give a true and fair view of the state of the Learning Today, Leading Tomorrow's affairs as at 31
 August 2022 and of its incoming resources and application of resources, including income and
 expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice: and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities
 SORP 2019 and the Academies Accounts Direction 2021 to 2022

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statement is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the Learning Today, Leading Tomorrow's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the financial statements. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LEARNING TODAY, LEADING TOMORROW FOR THE YEAR ENDED 31 AUGUST 2022 (cont'd)

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of our audit:

- the information given in the trustees' report (incorporating the Strategic Report, and the Trustees Report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report. We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 18, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Learning Today, Leading Tomorrow's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the Learning Today, Leading Tomorrow and the industry in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to the acts by the Learning Today, Leading Tomorrow, which were contrary to applicable laws and regulations including fraud, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, Charities SORP 2019 and Academies Accounts Direction 2021 and 2022. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to inflated revenue and the Learning Today, Leading Tomorrow's net income for the year.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LEARNING TODAY, LEADING TOMORROW FOR THE YEAR ENDED 31 AUGUST 2022 (cont'd)

Audit procedures performed included: review of the financial statement disclosures to underlying supporting documentation, review of correspondence with and reports to the regulators, including correspondence with the Education and Skills Funding Agency review of correspondence with legal advisors, enquiries of management and review of internal audit reports in so far as they related to the financial statements, and testing of journals and evaluating whether there was evidence of bias by the trustees that represented a risk of material misstatement due to fraud.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures
 that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the
 effectiveness of the academy trust's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the academy trust's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the academy trust to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the
 disclosures, and whether the financial statements represent the underlying transactions and events
 in a manner that achieves fair presentation.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF LEARNING TODAY, LEADING TOMORROW FOR THE YEAR ENDED 31 AUGUST 2022 (cont'd)

Use of our report

This report is made solely to the Learning Today, Leading Tomorrow's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Learning Today, Leading Tomorrow's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Learning Today, Leading Tomorrow's and the Learning Today, Leading Tomorrow's members as a body, for our audit work, for this report, or for the opinions we have formed.

Malcolm Winston

Senior Statutory Auditor

UHY Hacker Young (Birmingham) LLP, Statutory Auditor

9-11 Vittoria Street

Birmingham

B1 3ND

7 December 2022

INDEPENDENT REPORTING ACCOUNTANT'S REPORT ON REGULARITY TO LEARNING TODAY LEADING TOMORROW AND THE EDUCATION FUNDING AND SKILLS AGENCY FOR THE YEAR ENDED 31 AUGUST 2022

In accordance with the terms of our engagement letter dated 19 July 2022 and further to the requirements of the Education Funding Agency (EFA) as included in the Academies Accounts Direction 2021 to 2022, we have carried out an engagement to obtain limited assurance about whether, in all material respects, the expenditure disbursed and income received by the academy trust during the period 1 September 2021 to 31 August 2022 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern This report is made solely to Learning Today Leading Tomorrow and the ESFA in accordance with our engagement letter. Our review has been undertaken so that we might state to the governing body and the ESFA those matters we are required to state to it in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than Learning Today Leading Tomorrow and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of Learning Today Leading Tomorrow's accounting officer and the reporting accountant

The accounting officer is responsible, under the requirements of Learning Today Leading Tomorrow funding agreement with the Secretary of State for Education dated 23 March 2015, and the Academy Trust Handbook extant from 1 September 2021, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession's ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies: Accounts Direction 2021 to 2022. We report to you whether, anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the period 1 September 2021 to 31 August 2022 have not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guide for External Auditors and Reporting Accountants issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter.

The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust's income and expenditure.

Summary of the work undertaken was as follows:

- Analytical review of the academy trusts general activities are within the academy trusts framework of authorities;
- Consideration of the evidence supporting the accounting officers statement on regularity, propriety and compliance;
- Review of the general control environment for the academy trust on financial statements and on regularity;

INDEPENDENT REPORTING ACCOUNTANT'S REPORT ON REGULARITY TO LEARNING TODAY LEADING TOMORROW AND THE EDUCATION FUNDING AND SKILLS AGENCY FOR THE YEAR ENDED 31 AUGUST 2022 (cont'd)

Approach (con't)

- Sample testing of expenditure transactions to ensure the activity is permissible within the academy trusts framework of authority;
- Confirmation that a sample of expenditure has been appropriately authorised in accordance with the academy trust's delegated authorities;
- Formal representations obtained from the board of trustees and the accounting officer acknowledging the responsibilities including disclosing all non compliance with laws and regulations specific to the authorising framework;
- Confirmation that any extra contractual payments such as severance and compensation payments have been appropriately authorised;
- Review of credit card expenditure for any indication of personal use by staff, principal or trustees;
- Review of specific terms of grant funding within the funding agreement;
- Review of related party transactions for connections with the principal/strategic business manager or trustees;
- Review of income received in accordance with the activities permitted within the academy trust's charitable objectives.

Conclusion

In the course of our work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2021 to 31 August 2022 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

CHY Hooding (Dinnigham) LLP
Reporting Accountant

UHY Hacker Young (Birmingham) LLP

9-11 Vittoria Street

Birmingham

B1 3ND

7 December 2022

STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 AUGUST 2022 (Including Income and Expenditure Account)

| (morading moonie and Expendi | | , 41.1.1, | | Restricted | | |
|---|-----------------|--------------------|------------------|----------------|---------------|-----------------------|
| | | | Restricted | Fixed | | |
| | Unr | estricted Funds | General Funds | Asset Funds | Total 2022 | Total 2021 |
| | | runus | Fullus | į unus | | Restated ¹ |
| | Note | £'000 | £'000 | £'000 | £'000 | £'000 |
| Income from: | | | | | | |
| Donations and capital grants Charitable activities: - Funding for the academy trust's | 3 & 13 | 3 | 2 | 141 | 146 | 27,918 |
| educational operations | 4 | 20 | 8,095 | = | 8,095 | 7,189 |
| Other trading activities | 5 | 196 | · (4) | 540 | 196 | 154 |
| Investment income | 6 | + | | | - | - |
| Total | _ | 199 | 8,097 | 141 | 8,437 | 35,261 |
| | _ | 100 | | 1.77 | | 00,201 |
| Expenditure on: Raising funds Charitable activities: | 7 | 98 | * | - | 98 | 94 |
| Academy trust's educational operations | 7& 8 | _ | 8,505 | 886 | 9,391 | 7,884 |
| Total | 700 | 98 | 8,505 | 886 | 9,489 | 7,978 |
| Net income/(expenditure) | | 101 | (408) | (745) | (1,052) | 27,283 |
| Transfers between funds | 16 | (4) | (11) | 11 | - | # |
| Other recognised gains and los | ses | | | | | |
| Actuarial gain/(loss) on defined benefit pension schemes | 27 | 0.00 | 1,707 | - | 1,707 | (337) |
| Net movement in funds | | 101 | 1,288 | (734) | 655 | 26,946 |
| Reconciliation of funds Total funds as previously | | | (0.40) | 04.044 | 04.407 | 4.050 |
| stated b/fwd | 16 | 164 | (818) | 31,841 | 31,187 | 4,252 |
| Prior year adjustment | 29 | 75 | deal | 921 | 921 | 910 |
| Total funds as restated b/fwd | - | 164 | (818) | 32,762 | 32,108 | 5,162 |
| Total funds carried forward | 16 | 265 | 470 | 32,028 | 32,763 | 32,108 |

All of the academy trust's activities derive from acquisitions and continuing operations during the above two financial periods.

¹ A prior year adjustment has been required to account for the revaluation of freehold land and buildings. See note 29 for details.

BALANCE SHEET AS AT 31 AUGUST 2022

| | Note | 2022 As £'000 | 2021 Restated ¹ |
|--|------|---------------------|-------------------------------|
| Fixed assets | | £'000 | £'000 |
| Tangible assets | 13 | 32,006 | 32,696 |
| Taligible assets | 10 | 32,006 | 32,696 |
| Current assets | | 32,000 | <u> </u> |
| Debtors | 14 | 197 | 401 |
| Cash at bank and in hand | | 1,789 | 980 |
| San at San and In hair | | 1,986 | 1,381 |
| | | | |
| Current liabilities | | | |
| Creditors: Amounts falling due within one year | 15 | (1,001) | (587) |
| Net current assets | | 985 | 794 |
| | | | |
| Total assets less current liabilities | | 32,991 | 33,490 |
| | | | |
| Defined benefit pension scheme liability | 27 | (228) | (1,382) |
| | | | |
| Total Net Assets | | 32,763 | 32,108 |
| | | | |
| Funds of the Academy: | | | |
| Restricted funds | | | |
| - Fixed asset fund | 16 | 32,028 | 32,762 |
| - Restricted income fund | 16 | 698 | 564 |
| - Pension reserve | 16 | (228) | (1,382) |
| Total Restricted Funds | 10 | 32,498 | 31,944 |
| 1014111000110104114100 | | | |
| Unrestricted income fund | 16 | 265 | 164 |
| Total unrestricted funds | | 265 | 164 |
| | | | |
| Total Funds | | 32,763 | 32,108 |

The financial statements on pages 25 to 46 were approved by the trustees and authorised for issue on 7 December 2022 and signed on their behalf by:

T Legge

Chair of Trustees

¹ A prior year adjustment has been required to account for the revaluation of freehold land and buildings. See note 29 for details.

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 AUGUST 2022

| | Notes | 2022 £'000 | 2021 £'000 |
|---|-------|---------------|---------------|
| Cash flows from operating activities | | | |
| Net cash provided by operating activities | 20 | 864 | 584 |
| Cash flows from investing activities | 21 | (55) | 18 |
| Cash flows from financing activities | 22 | <u>의</u> | (*) |
| Change in cash and cash equivalents in the reporting period | | 809 | 602 |
| | | | |
| | | 000 | 070 |
| Cash and cash equivalents at 1 September | 23 | 980 | 378 |
| Cash and cash equivalents at 31 August | 23 | 1,789 | 980 |

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022

1 Statement of Accounting Policies

A summary of principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

Basis of Preparation

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2021 to 2022 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

Learning Today Leading Tomorrow meets the definition of a public benefit entity under FRS 102.

Going Concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the academy trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the academy trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements.

Income

All incoming resources are recognised when the academy trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Grants

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

Capital grants are recognised in full when there is an entitlement when receivable and are not deferred over the life of the asset on which they are expended. Unspent amounts of capital grant are reflected in the balance sheet in the restricted fixed asset fund.

Sponsorship income

Sponsorship income provided to the academy trust which amounts to a donation is recognised in the Statement of Financial Activities in the period in which it is receivable, where receipt is probable and it can be measured reliably.

Donations

Donations are recognised on a receivable basis where there is certainty of receipt and the amount can be reliably measured.

Other income

Other income, including the hire of facilities, is recognised in the period it is receivable and to the extent the Academy Trust has provided the goods or services.

Donated goods, facilities and services

Goods donated for resale are included at fair value, being the expected proceeds from sale less the expected costs of sale. If it is practical to assess the fair value at receipt, it is recognised in stock and 'Income from other trading activities'. Upon sale, the value of the stock is charged against 'Income from other trading activities' and the proceeds are recognised as 'Income from other trading activities'. Where it is impractical to fair value the items due to the volume of low value items they are not recognised in the financial statements until they are sold. This income is recognised within 'Income from other trading activities'.

Donated goods, facilities and services (cont'd)

Where the donated good is a fixed asset it is measured at fair value, unless it is impractical to measure this reliably, in which case the cost of the item to the donor should be used. The gain is recognised as income from donations and a corresponding amount is included in the appropriate fixed asset category and depreciated over the useful economic life in accordance with the academy trust's accounting policies.

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs—are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on Raising Funds

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

Charitable Activities

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

Governance Costs

These include the costs attributable to the Academy Trust's compliance with constitutional and statutory requirements, including audit, strategic management and Governor's meetings and reimbursed expenses.

All resources expended are inclusive of irrecoverable VAT.

Tangible Fixed Assets

Assets costing £1,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged directly to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on a straight line basis on the cost of tangible fixed assets, to write them down to their estimated residual values over their expected useful lives. No depreciation is provided on leasehold land where the lease is more than 20 years. The principal annual rates used for other assets are:

Leasehold buildings2%Freehold buildings2%Furniture and equipment10 - 15%Computer equipment and software33.33%

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

Valuations are carried out on each individual class of land and buildings every 5 years. Differences between the carrying value and fair value are recognised as a gain or loss on revaluation. Revaluation gains or losses are recognised in the Statement of Financial Activities, and buildings are then depreciated on their revised cost, at the principle annual rate.

Leased assets

Rentals under operating leases are charged on a straight line basis over the lease term.

Investments

Not applicable, unless trust has a subsidiary.

Taxation

The academy trust is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the academy trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Redundancy and termination payments

Redundancy and termination costs are recognised as an expense in the Statement of Financial Activities and a liability on the Balance Sheet immediately at the point the Academy Trust is demonstrably committed to either: terminate the employment of an employee or group of employees before normal retirement date; or provide termination benefits as a result of an offer made in order to encourage voluntary redundancy. The Trust is considered to be demonstrably committed only when it has a detailed formal plan for the termination and is without realistic possibility of withdrawal from the plan.

Pensions Benefits

Retirement benefits to employees of the academy trust are provided by the Teachers' Pension Scheme ('TPS') and the Local Government Pension Scheme ('LGPS'). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroil. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. The TPS is a multi employer scheme with no underlying assets to assign between employers. Consequently the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a multi funded employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income/(expenditure) are the current service costs and the costs of the scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

Fund Accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the academy trust at the discretion of the trustees. Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education and Skills Funding Agency/ Department for Education.

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Critical accounting estimates and assumptions (cont'd)

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 27, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation performed at 31 March 2019 has been used by the actuary in valuing the pensions liability at 31 August 2022. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

Critical areas of judgement

The critical judgements that the Trustees have made in the process of applying the Academy Trust's accounting policies that have the most significant effect on the amounts recognised in the statutory financial statements are discussed below:

The critical areas of judgement are accounting for government grants, accounting for the write down of assets through depreciation and accounting for the pension lability. Government grants are accounted for as restricted funds. The pension liability is assessed by an independent actuarial valuation. Deprecation rates are based on the expected life of the asset.

In assessing whether there have been any indicators of impairment assets, the Trustees have considered both external and internal sources of information such as market conditions, counterparty credit ratings and experience of recoverability. There have been no indicators of impairments identified during the current financial year.

2 GENERAL ANNUAL GRANT (GAG)

Under the funding agreement with the Secretary of State the academy trust was not subject to a limit on the amount of GAG that it could carry forward at 31 August 2022 (See note 16).

| 3 | DONATIONS AND CAPITAL GRANTS | Unrestricted Funds £'000 | Restricted Funds £'000 | Total 2022 £'000 | Total 2021 £'000 |
|---|---|--------------------------------|------------------------------|------------------------|------------------------|
| | Free school capital grant - ESFA | - | 101 | 101 | 146 |
| | Devolved formula capital | 2 | 27 | 27 | 22 |
| | Donated Assets WCC - land and buildings | - | - | | 27,695 |
| | Donated Assets ESFA - laptops | - | 13 | 13 | 52 |
| | School Fund | - | 2 | 2 | - |
| | Other donations | 3 | 2 | 3 | 3 |
| | | 3 | 143 | 146 | 27,918 |
| | | | | | |

The income from donations and capital grants was £146,000 (2021 : £27,918,000) of which £3,000 (2021 : £3,000) was unrestricted, £2,000 (2021 : £Nii) restricted and £141,000 (2021 : £27,915,000) restricted fixed assets.

4 FUNDING FOR THE ACADEMY TRUST'S EDUCATIONAL OPERATIONS

| | Unrestricted | Restricted | Total | Total |
|---------------------------------------|--------------|------------|-------|-------|
| | Funds | Funds | 2022 | 2021 |
| DfE/ESFA grants | £'000 | £'000 | £'000 | 000'£ |
| General annual grant (GAG) (note 2) | - | 6,733 | 6,733 | 5,682 |
| Other DfE/ESFA grants | | | | |
| Start up grant | _ | 120 | 120 | 248 |
| Pupil premium grant | | 334 | 334 | 309 |
| Teachers pay grant | - | 10 | 10 | 76 |
| Teachers pension grant | 흫 | 28 | 28 | 215 |
| UIFSM grant | - | 70 | 70 | 98 |
| Rates relief grant | - | 149 | 149 | 68 |
| PE and sports grant | Ξ. | 66 | 66 | 18 |
| Supplementary Grant | ĕ | 86 | 86 | - |
| Other DfE / ESFA grants | | 6_ | 6 | - |
| · | | 7,602 | 7,602 | 6,714 |
| Other Government grants | | | | |
| Special Needs Grant - LA | - | 176 | 176 | 186 |
| Other LA Grants | : <u>+</u> = | 30 | 30_ | 67 |
| | | 206 | 206 | 253 |
| COVID-19 DfE/ESFA additional funding | | | | |
| Catch up premium | - | - | - | 90 |
| Recovery Premium | 121 | 44 | 44 | - |
| National tutoring programme | - | 34 | 34 | - |
| Other DfE /ESFA COVID-19 funding | (*) | 24 | 24 | 40 |
| | | 102 | 102 | 130 |
| Other income from the academy trust's | | | | |
| educational operations | | | | |
| Other income | ≆ | 17 | 17 | 8 |
| Pupil catering income | 2 | 168 | 168 | 84 |
| | - | 8,095 | 8,095 | 7,189 |
| | | | | |

The income from the academy trusts's educational operations was restricted for both 2022 and 2021.

£'000

5,804

3,587

9,391

£'000

4,997

2,887

7,884

Direct costs - educational operations

Support costs - educational operations

| | ARNING TODAY LEADING TOMORROW | , | | | | 33 |
|---|--|--------------------|--------------------------|------------------------|------------------------|------------------------|
| | TES TO THE FINANCIAL STATEMENTS | | FAR ENDED 3 | 1 AUGUST 2022 |) | |
| 5 | OTHER TRADING ACTIVITIES | TOK THE T | Unrestricted Funds £'000 | Restricted Funds £'000 | Total 2022 £'000 | Total 2021 £'000 |
| | Before and after school club income | | 169 | _ | 169 | 91 |
| | Rental income | | 4 | | 4 | 56 |
| | Other Income | | 23 | - | 23 | 7 |
| | | | 196 | - | 196 | 154 |
| | The income from the academy trusts's or | ther trading a | activities was ur | restricted for bo | th 2022 ar | nd 2021. |
| 6 | INVESTMENT INCOME | J | Unrestricted | Restricted | Total | Total |
| • | MATCHIELL MOORE | | Funds | Funds | 2022 | 2021 |
| | | | £'000 | £'000 | £'000 | £'000 |
| | Bank interest received | | | | | • |
| | | | | _ | | |
| | The income from the academy trusts's 2021. | other invest | tment income v | was unrestricted | for both | 2022 and |
| 7 | EXPENDITURE | | Non Pay E | xpenditure | Total | Total |
| | | Staff Costs | Premises | Other Costs | 2022 | 2021 |
| | | | | | | Restated |
| | | £'000 | £'000 | £,000 | £'000 | £'000 |
| | Expenditure on raising funds | | | | | |
| | - Direct costs | 0.5 | - | 98 | 98 | - 94 |
| | - Allocated support costs Academy's educational operations | - | ,,=, | 30 | 30 | 34 |
| | - Direct costs | 5,339 | (0.00) | 465 | 5,804 | 4,997 |
| | - Allocated support costs | 1,478 | 636 | 1,473 | 3,587 | 2,887 |
| | | 6,817 | 636 | 1,938 | 9,391 | 7,884 |
| | | 6,817 | 636 | 2,036 | 9,489 | 7,978 |
| | The expenditure was £9,489,000 (2022) unrestricted, £8,505,000 (2021 : £6,958, assets. | 000) restricte | ed and £886,00 | * | 000) restri | cted fixed |
| | Incoming/outgoing resources for the y | ear include | 2. | | 2022 £'000 | 2021 £'000 |
| | Operating leases rentals | | | | 14 | 16 |
| | Depreciation | | | | 886 | 937 |
| | Fees payable to auditor for: | | | | 8 | 7 |
| | Other services | | | | 3 | 3 |
| | | | | • | | |
| 8 | CHARITABLE ACTIVITIES | | | | Total | Total |
| - | | | | | 2022 | 2021 |
| | | | | | | Restated |
| | | | | | CIOOO | 01000 |

| NO. | TES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 202 | 2 | |
|-----|--|-------|----------|
| 8 | CHARITABLE ACTIVITIES (cont'd) | 2022 | 2021 |
| | , | As | Restated |
| | Analysis of Support Costs | £'000 | £'000 |
| | Support staff costs | 1,478 | 1,043 |
| | Depreciation | 886 | 926 |
| | Technology costs | 94 | 111 |
| | Premises costs | 636 | 442 |
| | Legal costs - other | 5 | 16 |
| | Other support costs | 429 | 274 |
| | Governance | 59 | 75 |
| | | 3,587 | 2,887 |
| 9 | STAFF | | |
| а | Staff costs | 2022 | 2021 |
| | Staff costs during the year were: | £'000 | £'000 |
| | Wages and salaries | 4,704 | 4,097 |
| | Social security costs | 443 | 452 |
| | Pension costs | 1,580 | 1,136 |
| | | 6,727 | 5,685 |
| | Agency staff costs | 58 | 49 |
| | Staff restructuring costs | 32 | - |
| | | 6,817 | 5,734 |
| | Staff restructuring costs comprise: | | |
| | Redundancy payments | 15 | |
| | Severance payments | | - |
| | Other restructuring costs | 17 | *· |
| | - - | 32 | - |
| h | Staff soverance contractual narments | | |

b Staff severance contractual payments

The academy trust paid 3 (2021: Nil) severance payments in the year, disclosed in the following bands:

| | 2022 | 2021 |
|---------------------|------|------|
| 0 - £25,000 | 3 | = |
| £25,001 - £50,000 | | - |
| £50,001 - £100,000 | 2 | Ψ. |
| £100,001 - £150,000 | - | - |
| £150,000+ | - | |

c Special staff severance non contractual payments

Included in staff restructuring costs is 1 special severance payment totalling £12,526 (2021 : £Nil).

d Staff numbers

The average number of persons (including senior management team) employed by the academy during the year ended 31 August 2022 expressed as whole persons was as follows:

| | 2022 | 2021 |
|----------------------------|------|------|
| Charitable Activities | No. | No. |
| Teachers | 69 | 60 |
| Administration and support | 79 | 57 |
| Management | 13_ | 6 |
| | 161 | 123 |

9 STAFF

e Higher paid staff

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance contributions) exceeded £60,000 was:

| | 2022 | 2021 |
|---------------------|------|------|
| | No. | No. |
| £60,001 - £70,000 | 3 | 3 |
| £80,001 - £90,000 | | 1 |
| £90,001 - £100,000 | - | 1 |
| £100,001 - £110,000 | 1 | 1 |
| £110,001 - £120,000 | 1 | |

f Key management personnel

The key management of the academy trust comprise the trustees and the senior management team as listed on page 3. The total amount of employee benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy trust was £1,048,377 (2021: £939,009).

10 CENTRAL SERVICES

The academy trust has provided the following central services to its academies during the year:

• human resources:

• legal services;

• financial services:

· educational support services.

The multi academy trust charges for these services: 5% to Rugby Free Primary School of general annual grant income and 5% to Rugby Free Secondary School of general annual grant income plus an annual fee of £119,000.

| The actual amounts charged during the year were as follows: | 2022 | 2021 |
|---|-------|-------|
| | £'000 | £'000 |
| Rugby Free Primary School | 107 | 55 |
| Rugby Free Secondary School | 354 | 374 |
| | 461 | 429 |

11 RELATED PARTY TRANSACTIONS - TRUSTEES' REMUNERATION AND EXPENSES

One or more trustees has been paid remuneration or has received other benefits from an employment with the academy trust. The Chief Executive Officer received remuneration in respect of her contract of services as CEO and not in respect of her services as trustee. Other trustees did not receive any payments, other than expenses, from the Academy Trust in respect of their role as trustees. The value of trustees' remuneration and other remuneration was as follows:

| | 2022 | 2021 |
|--|---------------------|-------------------|
| B Mullen (Chief Executive Officer and Ac | counting Officer) | |
| Remuneration | £110,000 - £115,000 | £90,000 - £95,000 |
| Employers pension contribution | £25,000 - £30,000 | £20,000 - £25,000 |

During the year ended 31 August 2022, travel and subsistence expenses totalling £Nil (2021: £Nil) were reimbursed or paid directly to Nil trustees.

12 TRUSTEES' AND OFFICERS' INSURANCE

The academy trust has opted into the Department for Education's risk protection arrangement (RPA), an alternative to insurance where UK government funds cover losses that arise. This scheme protects trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy business, and provides cover up to £10,000,000. It is not possible to quantify the trustees and officers indemnity element from the overall cost of the RPA scheme.

| Leasehold Land & Buildings | Freehold Land & Buildings | | - | As Restated Total |
|----------------------------------|---|--|--|--|
| £'000 | £'000 | £'000 | £'000 | £'000 |
| 27,695 | 4,989 | 511 | 1,318 | 34,513 |
| 58 | 231 | _ | 3727 | 231 |
| ** | _ | 72 | 124 | 196 |
| (*) | ~ | - | 0#0 | |
| 27,695 | 5,220 | 583 | 1,442 | 34,940 |
| | | | | |
| 554 | 868 | 372 | 944 | 2,738 |
| 0.00 | (690) | - | (*) | (690) |
| 498 | 89 | 74 | 225 | 886 |
| (5) | - | <u> </u> | | |
| 1,052 | 267 | 446 | 1,169 | 2,934 |
| | | | | |
| 26,643 | 4,953 | 137 | 273 | 32,006 |
| 27,141 | 5,042 | 139 | 374 | 32,696 |
| | Land & Buildings £'000 27,695 27,695 554 498 1,052 26,643 | Land & Land & Buildings £'000 £'000 27,695 4,989 231 | Land & Buildings Equipment | Land & Buildings £'000 E'000 £'000 |

On 20 March 2015 Rugby Free Primary School's freehold land and buildings was purchased by the Education and Skills Funding Agency (ESFA) and donated to Learning Today Leading Tomorrow. On 31 August 2019 the freehold land and buildings was valued by the ESFA using a desktop valuation at 5,220,000 (see note 29).

Leasehold land and buildings has also been donated by Warwickshire County Council on 19 October 2018 on a 125 year leasehold to Rugby Free Secondary School. On 1 September 2020 the leasehold land and buildings was valued by the ESFA using a desktop valuation at £27,695,000.

| 14 DEBTORS | 2022 | 2021 |
|-----------------|-------|-------|
| | £'000 | £'000 |
| Trade debtors | 40 | - |
| VAT recoverable | 47 | 204 |
| Other debtors | - | 11 |
| Prepayments | 52 | 186 |
| Accrued Income | 58 | |
| | 197 | 401 |

Included in other debtors is an amount of £Nil (2021: £Nil) which is receivable after more than one year.

| 15 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR | 2022 £'000 | 2021 £'000 |
|---|---------------|---------------|
| Trade creditors | 98 | 176 |
| Taxation and social security | 120 | 203 |
| ESFA creditor: VAT | - | = |
| Accruals | 173 | 92 |
| Deferred income | 58 | 114 |
| Other Creditors | 552 | 2 |
| | 1,001 | 587 |
| | 2022 | 2021 |
| Deferred Income | £'000 | £'000 |
| Deferred income at 1 September 2021 | 114 | 68 |
| Resources deferred in the year | 58 | 114 |
| Amounts released from previous years | (114) | (68) |
| Deferred income at 31 August 2022 | 58 | 114 |

At the balance sheet date the academy was holding funds received in advance for 2022/23 for universal infant free school meals £41,000 (2021: £41,000), rates relief £Nil (2021: £4,000), clubs income £17,000 (2021: £21,000) and Coronavirus testing income £Nil (2021: £48,000).

16 FUNDS

The income funds of the academy comprise the following balances of grants to be applied for specific purposes:

| purposs. | Balance at 1 September 2021 As Restated | Incoming Resources | Resources Expended | Gains, I Losses & Transfers | Balance at 31 August 2022 |
|---|--|-----------------------|-----------------------|-----------------------------------|---------------------------------|
| Restricted general funds | £'000 | £'000 | £'000 | £'000 | £'000 |
| General annual grant (note i) | 559 | 6,733 | (6,590) | (11) | 691 |
| Local authority special needs grant (note ii) | | 176 | (176) | æ.° | 12 |
| Local authority grants (note ii) | | 30 | (30) | • | - |
| Pupil premium grant (note iv) | 340 | 334 | (334) | 28 | - |
| Start up grant (note v) | - | 120 | (120) | G- | 12 |
| Teachers pay grant (note v) | - | 10 | (10) | - | 9 |
| Teachers pension grant (notev) | | 28 | (28) | _ | - |
| UIFSM grant (note v) | 12 | 70 | (70) | 34 | 9 |
| Rates relief grant (note v) | - | 149 | (149) | - | - |
| PE and sports grant (note v) | - | 66 | (66) | - | - |
| Recovery Premium (note v) | _ | 44 | (44) | 5- | - |
| National Tutoring Programme (note v) | 9 | 34 | (34) | | - |
| Supplementary Grant (note v) | - | 86 | (86) | | - |
| Pupil catering income | - | 168 | (168) | _ | - |
| School fund (note vii) | 5 | 2 | - | - | 7 |
| DfE / ESFA Covid grants (note v) | | 24 | (24) | - | |
| DfE / ESFA grants (note v) | - | 6 | (6) | - | * |
| Other Grants | | 17 | (17) | | |
| | 564 | 8,097 | (7,952) | (11) | 698 |
| Restricted fixed asset funds | | | | | |
| Free school capital grant (note viii) | 5,481 | 101 | (345) | .5 | 5,237 |
| WCC land and building donation (note xiii) | 27,141 | 200 | (498) | - | 26,643 |
| DfE/ESFA capital grants (note x) | 122 | 40 | (34) | - | 128 |
| Capital expenditure transfer (note xi) | 18 | - | (9) | 11 | 20 |
| | 32,762 | 141 | (886) | 11 | 32,028 |
| Restricted pension scheme liability | | | | | |
| Pension reserve | (1,382) | _ | (553) | 1,707 | (228) |
| | (1,382) | | (553) | 1,707 | (228) |
| Total Restricted Funds | 31,944 | 8,238 | (9,391) | 1,707 | 32,498 |
| Unrestricted funds | | | | | |
| Unrestricted funds (note xii) | 164 | 199 | (98) | ** | 265 |
| | 164 | 199 | (98) | - | 265 |
| Total funds | 32,108 | 8,437 | (9,489) | 1,707 | 32,763 |
| 1 マン・マン・マン・ かいない ない できる | | | (0,700) | | |

16 FUNDS

Notes (Cont'd)

- i) General annual grant (GAG) must be used for the normal running costs of the academy. Under the funding agreement with the Secretary of State, the academy trust was not subject to a limit on the amount of GAG that it would carry forward at 31 August 2022. (see note 2)
- ii) The local authority grant is utilised to meet the special needs of pupils.
- iii) The project development grant is utilised to meet the costs of setting up Rugby Free Secondary School which opened on 5 September 2016, including project management, consultancy, property and legal fees.
- iv) Pupil premium are funds paid to disadvantaged pupils.
- v) Other grants, including rates relief and universal free school meals awarded by the ESFA and for specific purposes.
- vi) Other grants are used to support apprenticeships at the academy.
- vii) School fund are legacy funds from contributions and donations received from parents and other organisations which are used to support the academy trust's activities.
- viii) The free school capital grant is utilised to refurbish the donated land and buildings for school use and £Nil (2021: £36,000) has been transferred to GAG for maintenance purposes.
- ix) On 20 March 2015, Rugby Free Primary School's freehold land and buildings were purchased by the ESFA for £2,875,000 and donated to Learning Today Leading Tomorrow (note 13). On 1 September 2020, Rugby Free Secondary School's freehold land and buildings were valued at £27,695,000. On 31 August 2019, Rugby Free Primary School's freehold land and buildings were valued at £5,220,000
- x) Devolved formula capital grants received from the ESFA to support capital spend at the academy.
- xi) Capital expenditure transfer from GAG or unrestricted funds totalled £11,000 (2021: £Nil).
- xii) Unrestricted funds include receipts from the trust's trading activities and spent at the discretion of the trustees.
- xiii) Leasehold land and buildings has also been donated by Warwickshire County Council on 19 October 2018 on a 125 year leasehold to Rugby Free Secondary School. On 1 September 2020 the leasehold land and buildings was valued by the ESFA using a desktop valuation at £27,695,000.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022 (cont'd) 16 FUNDS (cont'd)

Comparative information in respect of the preceding period is as follows:

| Comparative intormation in respect of the pr | Balance at | Incoming | Resources | Gaine | Balance at |
|--|------------------|------------|-------------|-----------|------------|
| | 1 September | Resources | Expended | | 31 August |
| 160 | 2020 | 1103001003 | ZXPCHGCG | Transfers | 2021 |
| | As Restated | | As Restated | | s Restated |
| Restricted general funds | £'000 | £'000 | £'000 | £'000 | £'000 |
| General annual grant (note i) | _ | 5,711 | (5,188) | 36 | 559 |
| Local authority grant (note ii) | 120 | 253 | (253) | _ | · · |
| Pupil premium grant (note iv) | _ | 309 | (309) | <u> </u> | - |
| Start up grant (note v) | | 219 | (219) | | = |
| Teachers pay grant (note v) | - | 76 | (76) | _ | 12 |
| Teachers pension grant (note v) | - | 215 | (215) | · | |
| UIFSM grant (note v) | - | 98 | `(98) | m . | - |
| Rates relief grant (note v) | 32 | 68 | (68) | 54 | - |
| PE and sports grant (note v) | 9 | 18 | (18) | 2 | 2 |
| Catch-up Premium (note v) | | 90 | (90) | | |
| Coronavirus Emergency Funding (note v) | | 4 | (4) | | |
| Summer School (note v) | 100 | 36 | (36) | _ | |
| Other grants (note vi) | | 8 | (8) | | - |
| Pupil catering income | - | 84 | (84) | 24 | - |
| School Fund (note vii) | 9 | 0 | (4) | 23 | 5 |
| , | 9 | 7,189 | (6,670) | 36 | 564 |
| | | | | | |
| Restricted fixed asset funds | | | | (0.0) | |
| Free school capital grant (note viii) | 5,726 | 146 | (355) | (36) | 5,481 |
| WCC land and building donation (note xiii) | - | 27,695 | (554) | - | 27,141 |
| DfE/ESFA capital grants (note x) | 57 | 74 | (9) | - | 122 |
| Capital expenditure transfer (note xi) | 26 | ŧ | (8) | | 18_ |
| | 5,809 | 27,915 | (926) | (36) | 32,762 |
| Restricted pension scheme liability | | | | | |
| Pension reserve | (757) | _ | (288) | (337) | (1,382) |
| | (757) | | (288) | (337) | (1,382) |
| Total Restricted Funds | 5,061 | 35,104 | | (337) | 31,944 |
| Total Restricted Funds | 5,001 | 33,104 | (7,884) | (331) | 31,344 |
| Unrestricted funds | | | | | |
| Unrestricted funds (note xii) | 101 | 157 | (94) | _ | 164 |
| The strong range (note Xii) | 101 | 157 | (94) | | 164 |
| Total funds | | | | /227\ | |
| Total tunds | 5,162 | 35,261 | (7,978) | (337) | 32,108 |
| | | | | 2022 | 2021 |
| TOTAL FUNDS ANALYSIS BY ACADEMY | | | | Total | Total |
| | | | | A | s Restated |
| Fund balances at 31 August 2022 were alloc | ated as follows: | | | £'000 | £'000 |
| Rugby Free Primary School | | | | 386 | 217 |
| Rugby Free Secondary School | | | | 437 | 375 |
| Central services | | | | 140 | 136 |
| Total before fixed assets and pension reserv | e | | | 963 | 728 |
| Restricted fixed assets fund | | | | 32,028 | 32,762 |
| Pension reserve | | | | (228) | (1,382) |
| . Shalon roddi yo | | | | 31,800 | 31,380 |
| T-4-1 | | | | | |
| Total | | | | 32,763 | 32,108 |
| | | | | | |

11

27

38

16

35

51

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022 (cont'd)

16 FUNDS (cont'd)

17

18

19

- Amounts due within one year

- Amounts due between one and five years

TOTAL COST ANALYSIS BY ACADEMY

Expenditure incurred by each academy during the year was as follows:

| | | Teaching & | | | Other | | As |
|---|--|-------------------|------------------|---------------|-------------|--------------|-----------------|
| | | Educational | Other | | Costs | | Restated |
| | | Support Staff | Support | Educational | (excluding | 2022 | 2021 |
| | | Costs | Staff Costs | Supplies | Dep'n) | Total | Total |
| | | £'000 | £'000 | £'000 | £'000 | £'000 | 000'£ |
| | Rugby Primary | 1,365 | 368 | 117 | 327 | 2,177 | 1,756 |
| | Rugby Secondary | 3,974 | 688 | 348 | 861 | 5,871 | 4,948 |
| | Central services | 5- | 422 | - | 35 | 457 | 337 |
| | Academy Trust | 5,339 | 1,478 | 465 | 1,223 | 8,505 | 7,041 |
| | - | | | | | | |
| 7 | ANALYSIS OF NET A | SSETS BETWEE | N FUNDS | | | | |
| | Fund balances at 31 A | ugust 2022 are r | epresented by: | | | | |
| | | | | | | Fixed | |
| | | | | Pension | General | Assets | |
| | | | Unrestricted | Restricted | Restricted | Restrict'd | |
| | | | Funds | Funds | Funds | Funds | Total |
| | | | £'000 | £'000 | £'000 | £'000 | 000'3 |
| | Tangible fixed assets | | | - | 4.000 | 32,006 | 32,006 |
| | Current assets | | 265 | - | 1,699 | 22 | 1,986 |
| | Current liabilities | | - | (000) | (1,001) | ~ | (1,001) |
| | Pension scheme liabili | ty . | 265 | (228) | 698 | 32,028 | (228) 32,763 |
| | | : | 205 | (220) | 090 | 32,020 | 32,703 |
| | Fund balances at 31 A | uguet 2021 are n | enresented by: | | | | |
| | Turid balarices at 31 A | lugust 2021 are i | epresented by. | | | Fixed | |
| | | | | Pension | General | Assets | |
| | | | Unrestricted | Restricted | Restricted | Restrict'd | As Restated |
| | | | Funds | Funds | Funds | Funds | Total |
| | | | £'000 | £'000 | £'000 | £'000 | £'000 |
| | Tangible fixed assets | | * | - | | 32,696 | 32,696 |
| | Current assets | | 164 | 40 | 1,151 | 66 | 1,381 |
| | Current liabilities | | ** | · · | (587) | 2 | (587) |
| | Pension scheme liabili | ty | | (1,382) | ** | * | (1,382) |
| | | : | 164 | (1,382) | 564 | 32,762 | 32,108 |
| 3 | CAPITAL COMMITME | NTS | | | | 2022 | 2021 |
| | | | | | | £'000 | £'000 |
| | Contracted for, but not | provided in the f | inancial stateme | ents | | 2. | 180 |
|) | COMMITMENTS UND | ER OPERATING | LEASES | | | | |
| | At 31 August 2022 th | | | uture minimum | lease payme | nts under no | on-cancellable |
| | operating leases was: | | | | pajino | | |
| | to a company of the second sec | | | | | 2022 | 2021 |
| | | | | | | Other | Other |
| | | | | | | £'000 | £'000 |
| | | | | | | | |

20 RECONCILIATION OF NET (DEFICIT)/INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

| | 2022 £'000 | As Restated 2021 £'000 |
|---|---------------|------------------------|
| Net (deficit)/income for the reporting period (as per the statement of financial activities) Adjusted for: | (1,052) | 27,283 |
| Interest receivable | | 896 |
| Fixed asset depreciation (note 13) | 886 | 926 |
| Donated assets from local authority (note 13) | (13) | (27,695) |
| Capital grants from DfE and other capital income (note 3) | (128) | (220) |
| Defined benefit pension scheme cost less contributions payable (note 26) | 526 | 272 |
| Defined benefit pension scheme finance cost (note 26) | 27 | 16 |
| Decrease in debtors | 204 | 273 |
| Increase/(decrease) in creditors | 414 | (271) |
| Net cash provided by operating activities | 864 | 584 |
| 21 CASH FLOWS FROM INVESTING ACTIVITIES | 2022 | 2021 |
| | £,000 | £'000 |
| Interest received | - | |
| Purchase of tangible fixed assets | (183) | (202) |
| Capital grants from DfE/ESFA | 128 | 220 |
| Proceeds from sale of tangible fixed assets | 171 | |
| Net cash (used in)/provided by investing activities | (55) | 18 |
| | | |
| 22 CASH FLOWS FROM FINANCING ACTIVITIES | 2022 | 2021 |
| | £'000 | £'000 |
| Net cash provided by financing activities | - | <u> </u> |
| 23 ANALYSIS OF CASH AND CASH EQUIVALENTS | At 31 Aug | At 31 |
| | 2022 | 2021 |
| | £'000 | £'000 |
| Cash in hand and at bank | 1,789 | 980 |
| Total cash and cash equivalents | 1,789 | 980 |
| 24 ANALYSIS OF CHANGES IN NET DEBT | | |
| At 1 September | Cash | Aug |
| 2021 | Flows | 2022 |
| £'000 | £'000 | £'000 |
| Cash at bank 980 | 809 | 1,789 |
| Overdraft 980 | 809 | 1,789 |
| Loans within one year | 908 | 1,/08 |
| Loans within more than one year | Ę | - |
| 980 | 809 | 1,789 |

25 CONTINGENT LIABILITIES

During the period of the Funding Agreement, in the event of the sale or disposal by other means of any asset for which a Government capital grant was received, the Academy is required either to re-invest the proceeds or to repay to the Secretary of State for Education the same proportion of the proceeds of the sale or disposal as equates with the proportion of the original cost met by the Secretary of State.

Upon termination of the Funding Agreement, whether as a result of the Secretary of State or the Academy serving notice, the Academy shall repay to the Secretary of State sums determined by reference to:

- a) the value at that time of the Academy's site and premises and other assets held for the purpose of the Academy; and
- b) the extent to which expenditure incurred in providing those assets was met by payments by the Secretary of State under the Funding Agreement.

26 MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

27 PENSION AND SIMILAR OBLIGATIONS

The academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff and the Local Government Pension Scheme (LGPS) for non-teaching staff which is managed by Warwickshire Pension Fund. Both are defined multi employer benefit schemes.

The total pension cost to the Academy during the year ended 31 August 2022 was £1,580,000 (2021 : £1,136,000) of which £766,000 (2021: £642,000) relates to the TPS and £814,000 (2021: £494,000) relates to the LGPS.

The pension costs are assessed in accordance with the advice of independent qualified actuaries. The latest actuarial valuation of the TPS related to the period ended 31 March 2016 and of the LGPS to the period ended 31 March 2019.

Contributions amounting to £118,182 were payable to the schemes at 31 August 2022 (2021:£103,626) and are included within other creditors

Teachers' Pension Scheme

Introduction

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pensions Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer makes contributions, as a percentage of salary - these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to specify the level of future contributions. Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2016. The valuation report was published by the Department for Education on 5 March 2019. The key elements of the valuation and subsequent consultation are:

- employer contribution rates set at 23.68% of pensionable pay (including a 0.08% administration levy)
- total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £218,100 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £196,100 million, giving a notional past service deficit of £22,000 million
- the SCAPE rate, set by HMT, is used to determine the notional investment return. The current SCAPE rate is 2.4% above the rate of CPI. assumed real rate of return is 2.4% in excess of prices and 2% in excess of earnings. The rate of real earnings growth is assumed to be 2.2%. The assumed nominal rate of return including earnings growth is 4.45%.

The next valuation result is due to be implemented from 1 April 2023.

The employers costs paid to TPS in the year amounted to £766,000 (2021: £642,000).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is a multi-employer pension scheme. The trust has accounted for its contributions to the scheme as if it were a defined contribution scheme. The trust has set out above the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit scheme, with the assets held in separate trustee administered funds. The total contributions made for the year ended 31 August 2022 was £314,000 (2021: £266,000) of which employer's contributions totalled £244,000 (2021: £206,000) and employees contributions totalled £70,000 (2021: £60,000). The agreed contributions for future years for employers are 20.5% (2021: 20.5%) for Rugby Free Primary School and 20.5% (2021: 20.5%) for Rugby Free Secondary School. The average rate of contributions for employees are 6.0% (2021: 6.0%) for Rugby Free Primary School and 6.0% (2021: 6.0%) for Rugby Free Secondary School.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding local government pension liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 AUGUST 2022 (cont'd) 27 PENSION AND SIMILAR OBLIGATIONS (cont'd)

| Principal Actuarial Assumptions | | |
|---|-----------------------|-----------------|
| The major assumptions used by the actuary were: | At 31 August | At 31 |
| | 2022 | August 2021 |
| | % per | % per |
| | annum | annum |
| Discount rate | 4.25% | 1.65% |
| Salary increases | 3.85% | 3.7% |
| Pension increases | 3.05% | 2.9% |
| Sensitivity analysis for the principal assumptions used to measure the | scheme liabilities we | ere as follows: |
| | 2022 | 2021 |
| | £'000 | £'000 |
| Discount rate decreased by 0.1% per annum | 54 | 380 |
| Salary increased by 0.1% | 1 | 7 |
| Pension increased by 0.1% | 54 | 370 |
| The current mortality assumptions include sufficient allowance for future. The assumed life expectations on retirement age 65 are: | | |
| | 2021 | 2020 |
| Longevity at age 65 retiring today | years | years |
| - Men | 21.6 | 21.8 |
| - Women | 24.1 | 24.2 |
| Longevity at age 65 retiring in 20 years | | |
| - Men | 22.7 | 23.0 |
| - Women | 25.9 | 26.1 |
| The Academy Trust's share of the assets in the scheme were: | Fair value at | Fair value at |
| • | 31 August | 31 August |
| | 2022 | 2021 |
| | £'000 | £'000 |
| Equity instruments | 753 | 614 |
| Debt instruments | 338 | 238 |
| Property | 138 | 109 |
| Cash/liquidity | 25 | 29 |
| Total market value of assets | 1,254 | 990 |
| Present value of scheme liabilities | | |
| - Funded | (1,254) | (990) |
| - Unfunded | (228) | (1,382) |
| Total liabilities | (1,482) | (2,372) |
| Deficit in the scheme | (228) | (1,382) |
| | 0.000.0004.0400.0 | 20 aumalua |

The actual return on the scheme assets in the year was a deficit of £48,000 (2021:£169,000 surplus).

Local Government Pension Scheme (cont'd)

27 PENSION AND SIMILAR OBLIGATIONS (cont'd)

| Animalify icoodilised in the attrainent of a manager and assess | | |
|---|----------|-------------|
| | 2022 | 2021 |
| | £'000 | £'000 |
| Current service cost | 770 | 478 |
| Interest income | (19) | (11) |
| Interest cost | 46 | 26 |
| Total amount recognised in the COEA | 797 | 493 |
| Total amount recognised in the SOFA | | 430 |
| | 2022 | 2021 |
| Movement in deficit during the year | £'000 | £'000 |
| Balance brought forward at 1 September | 1,382 | 757 |
| Movement in year: | -, | |
| Employer service cost (net of employee contributions) | 770 | 478 |
| Employer contributions | (244) | (206) |
| Expected return on scheme assets | (19) | (11) |
| Interest cost | 46 | 27 |
| Actuarial (gain)/loss | (1,707) | 337 |
| Deficit in the scheme at 31 August | 228 | 1,382 |
| Changes in the present value of defined benefit obligations were as | follows: | |
| Changes in the present value of defined benefit obligations were do | 2022 | 2021 |
| | £'000 | £'000 |
| Scheme liabilities at 1 September | 2,372 | 1,313 |
| Current service cost | 770 | 478 |
| Interest cost | 46 | 26 |
| Contributions by scheme participants | 70 | 60 |
| Benefits paid | (2) | - |
| Actuarial (gain)/loss | (1,774) | 495 |
| Scheme liabilities at 31 August | 1,482 | 2,372 |
| • | | |
| Changes in the fair value of academy's share of scheme assets: | | |
| | 2022 | 2021 |
| | £'000 | £'000 |
| Fair value of scheme assets at 1 September | 990 | 556 |
| Expected return on scheme assets | 19 | 10 |
| Contributions by employer | 244 | 206 |
| Contributions by scheme participants | 70 | 60 |
| Benefits paid | (2) | W |
| Actuarial (loss)/gain | (67) | 158 |
| Fair value of scheme assets at 31 August | 1,254 | 990 |
| | | 000 (0000 . |

The estimated value of employer contributions for the year ended 31 August 2023 is £244,000 (2022 : £205,000).

28 RELATED PARTY TRANSACTIONS

Owing to the nature of the academy trust's operations and the composition of the board of trustees being drawn from local public and private sector organisations, it is inevitable that transactions will take place with organisations in which a member of the board of trustees may have an interest. All transactions involving such organisations are conducted at arm's length and in accordance with the requirements of the Academy Trust Handbook, including notifying the ESFA of all transactions made on or after 1 April 2019 and obtaining their approval where required, and with the academy trust's financial regulations and normal procurement procedures relating to connected and related party transactions. During the year ended 31 August 2022 there were no such transactions.

In entering into the transactions the trust has complied with the requirements of the Academy Trust Handbook 2021.

No related party transactions took place in the period of account, other than certain trustee's remuneration and expenses already disclosed in note 11.

29 PRIOR YEAR ADJUSTMENT

An ESFA desktop valuation was received during the 2019/20 financial year for Rugby Free Primary School, however this was not reflected in the accounts at the time.

As a result, the value held in the accounts for land and buildings for 2020/21 was materially understated by £921,000, and the depreciation charge for the year was overstated by £11,000.

The effect of the revaluation of land and buildings for the year ending 31 August 2022, has resulted in the cost of the land and buildings and accumulated depreciation being corrected by a prior year adjustment, which has increased the cost brought forward of the fixed assets by £231,000, and decreased the accumulated depreciation by £690,000 with a corresponding total adjustment to the fixed assets reserve of £921,000.

The effect of the prior year adjustment for the year ending 31 August 2021 has increased the cost brought forward of the fixed assets by £231,000, decreased the accumulated depreciation by £679,000 and decreased the depreciation charge by £11,000 with a corresponding total adjustment to the fixed assets reserve of £910,000.

30 EVENTS AFTER THE END OF THE REPORTING PERIOD

There are no material adjusting events arising after the balance sheet date.